

**JOINT MEETING OF  
 THE BOARD OF PORT COMMISSIONERS  
 OF THE SAN DIEGO UNIFIED PORT DISTRICT  
 AND THE SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY BOARD  
 MINUTES  
 FRIDAY, APRIL 4, 2008  
 BOARD ROOM**

**CALL TO ORDER:**

Chairperson Bersin and Chairman Michael B. Bixler called the joint meeting of the San Diego County Regional Airport Authority (SDCRAA) Board and Board of Port Commissioners of the San Diego Unified Port District to order at 9:00 a.m. Friday, April 4, 2008, at the San Diego International Airport, Board Room, Commuter Terminal, 3225 North Harbor Drive, San Diego, CA 92101.

**PLEDGE OF ALLEGIANCE:** Chairman Bixler of the San Diego Unified Port District led the pledge of allegiance.

**ROLL CALL:**

**Airport Authority Board**

PRESENT: Board Members: Bersin, Boland, Desmond, Finnila, Miller, O'Connor (Ex-Officio), Orso-Delgado (Ex-Officio), Panknin, Watkins, Young, Zettel

ABSENT: Board Member: Sheehan (Ex-Officio)

ALSO PRESENT: Thella F. Bowens, President/CEO; Breton K. Lobner, General Counsel; Tony R. Russell, Director, Corporate Service/Authority Clerk

**Board of Port Commissioners**

PRESENT: Commissioners: Bixler, Black, Cushman, Rios, Spane, and Valderrama  
 Officers: Hollingsworth, Bennett, Liner, McEntee

ABSENT: Commissioners: None

EXCUSED: Commissioners: Najera

**PUBLIC COMMENT:** None

**NEW BUSINESS:**

**4. ONGOING AGENCY PLANNING EFFORTS:**

- **NORTH EMBARCADERO VISIONARY PLAN – UNIFIED PORT**
- **TERMINAL DEVELOPMENT PROGRAM, LINDBERGH MULTIMODAL TRANSPORTATION PLAN AND AIRPORT TRANSIT PLAN**

Linda Scott, Capital Project Manager, Port District Engineering Department, addressed the Board members with an update regarding the North Embarcadero Visionary Plan. (A copy of the presentation is on file in the Port District's Office of the District Clerk.)

Keith Wilschetz, Director, Airport Systems Planning, provided a presentation on the two Phases of Airport Planning which included the Terminal Development Plan, the project elements and implementation plan; and the Lindbergh Multimodal Transportation Plan, the opportunities, project elements, project work flow, community input and the project schedule.

Ted Anasis, Manager, Airport Planning, provided a presentation on the Airport Transit Plan which included the Airport Transit Roadway Committee Members; the work completed to date; an outline of the airport transit study; new bus routes and mid to long-term improvements.

RECOMMENDATION: For discussion

Commissioner Rios left the dais at 9:23 a.m. and returned at 9:27 a.m.

**5. OVERVIEW OF JOINT PLANNING OPPORTUNITIES AROUND SDIA INCLUDING:**

- **PORT/AIRPORT STAFF FACILITY NEEDS**
- **PARKING OPPORTUNITIES**

Dirk Mathiasen, Port District Vice President, and Keith Wilschetz, Director, Airport Systems Planning, provided a brief presentation on joint planning opportunities around SDIA which included pursuing joint planning of administrative and office space needs for the Airport Authority, Port of San Diego and Harbor Police; and the expansion of parking along Pacific Highway.

RECOMMENDATION: For discussion and direction to staff

**6. BRIEFING ON THE MEMORANDUM OF AGREEMENT (MOA) WITH THE CITY OF SAN DIEGO AND SANDAG:**

Thella F. Bowens, President/CEO, provided an overview of the Authority's Memorandum of Agreement (MOA) with the City of San Diego and SANDAG. She stated that the MOA would allow the Authority to move forward with its Terminal Development Program. She stated that the Port of San Diego is a key partner with any development on the North side of SDIA.

Bruce Hollingsworth, Port District Executive Director, explained that in the past the District had worked cooperatively with the airport and was committed to working cooperatively in the future. Mr. Hollingsworth explained that the District staff had reviewed the MOA that Ms. Bowens discussed and District staff did not feel it was necessary to be a named participant in the Airport Authority's Memorandum of Agreement (MOA) with the City of San Diego and SANDAG. Mr. Hollingsworth explained that the District was willing to cooperate without being named in the MOA. Mr. Hollingsworth stated that in order for the organizations to achieve a larger scale vision in the future, and move forward with projects such as those reviewed in the staff reports, the organizations may need a different type of an agreement; such as a joint powers agreement to establish policy, provide funding authority, and implement day-to-day operational procedures. Mr. Hollingsworth explained that his staff's recommendation to the Board was to consider looking into an alternative Memorandum of Cooperation between the District and the Airport Authority and a draft had been provided for the Board members review. Mr. Hollingsworth encouraged other organization's participation in the alternative Memorandum of Cooperation.

Chairman Bixler acknowledged the staff for their presentation and requested the Commissioner comments. Commissioner discussion ensued.

Commissioner Black explained that in order to develop the strongest working relationships among all the agencies, including SANDAG, she supported expediting the development of a legally binding agreement that incorporated the strongest possible language to ensure that in the future the agencies move forward together.

Commissioner Spane thanked the staff presenters and stated he agreed with and appreciated Mr. Hollingsworth's comments. Commissioner Spane stated that, in his opinion, the first and principle issue to resolve was that any agreement drafted must be fair for all of the agencies involved.

Commissioner Rios agreed that working together cooperatively was important to develop a future vision, and based on the information provided from staff, she would require additional time to reflect upon and to review the staff reports and discuss the matter with staff from both agencies before making a recommendation regarding specific next steps toward the development of any legally binding agreements.

Commissioner Valderrama acknowledged Mr. Hollingsworth and Ms. Bowen's comments. Commissioner Valderrama stated that he supported both agencies working cooperatively and recommended that the Board defer the matter back to staff to develop a working plan.

Commissioner Cushman thanked the respective staff members for their excellent presentations. Commissioner Cushman stated that he had always supported the development of a second level to the existing airport parking area. Commissioner Cushman explained that he did not support the development of an additional parking structure on Harbor Drive and felt such a parking structure would exacerbate the existing traffic situation. Commissioner Cushman stated that he supported the additional gates and the second siting. Commissioner Cushman explained that the Board supported the staff in their efforts to continue to work together. He expressed his concerns regarding some of the legal language in the Airport Authority's Memorandum of Agreement (MOA) with the City of San Diego and SANDAG. He stated that the draft Memorandum of Cooperation between the Port District and the Airport Authority was a good starting document and encouraged that it be circulated to the interested agencies for further development.

Chairman Bixler explained that he welcomed this day to take regional cooperation to a higher level toward the development of a future vision. Chairman Bixler requested that, in the future, staff include color lease or trustee lines on any document that involves a diagram of property boundaries in order to facilitate the clear understanding of the staff report and/or their recommendations. He also supported Commissioner Cushman's comments that the first step was to continue with the concept of cooperation. He further explained that he looked toward the development of a very strong document, as was suggested by Commissioner Black. Chairman Bixler also agreed with Commissioner Spane's comments regarding the need for fairness. Chairman Bixler also noted that there were a number of issues for the Port District Board to consider, in addition to those addressed by staff. Those issues included governance, revenue, revenue sharing, and financing that would require more

development. Chairman Bixler concluded his remarks that a fine start had been made.

Board Member O'Connor cautioned developing any plans that are dependent upon obtaining acreage from the Marine Corps Recruit Depot because they are currently expanding its mission as a result of the increase in the size of the Marine Corps.

Board Member Young stated that learning about the North Embarcadero Visionary Plan has been very helpful. He stated that the Airport Authority's eventual goal is to move some operations to the other side of the Airport. He stated that there is a capacity issue at this airport and that the Airport Authority needs to do something about it. He also stated any issues of fairness mentioned during this meeting need to be identified. He also stated that there needs to be an aggressive plan to collaborate.

Board Member Panknin stated that the Airport Authority and the Port of San Diego have an opportunity to build something that supports everyone. He suggested allowing the staff of both agencies to work together to develop ideas.

Board Member Miller stated that fairness is the key to making everything work. He stated that it's going to take time and effort.

Commissioner Spane left the dais at 10:45 a.m. and returned at 10:46 a.m.

Board Member Desmond stated that he would like to see a binding agreement or contract. He also encouraged more joint meetings in the future to share visions.

Board Member Zettel stated that the Airport Authority and the Port of San Diego have an obligation to do well. She stated that there is a capacity issue and that the Airport Authority has to address the air traffic needs.

Board Member Boland stated that there are great opportunities in this cooperative effort.

Board Member Finnila stated that we need to provide for everyone who lives in the County. She stated that assistance from staff will enable the policy leaders to sit down and plan a course of action.

Board Member Watkins stated that trust is very important. He suggested having an agreement based on trust. He stated that he would support moving ahead as soon as possible.

Chairperson Bersin spoke regarding the difficulties of regional planning and that the problems are regional. He stated that the only way this is going to work is to grasp why it's in the interest of the Airport Authority and Port of San Diego to take a leading role in these issues. He stated that the Airport Authority is engaged in a planning process to improve the airport which will not improve the capacity of the airport because of the constraints of a single runway. He stated that the Airport Authority needs the ten gates and remain overnight parking now. He stated that the Airport Authority would like to propose that the Port of San Diego become one of the lead agencies in this planning effort over the next twelve months.

Commissioner discussion ensued. Chairman Bixler requested and received confirmation from Chairman Bersin that the Airport Authority Board requested that the Board of Port Commissioners consider directing staff to form an Executive Staff Team. Chairman Bixler requested clarification regarding the efforts the Airport Authority had made regarding the formation of the policy maker steering committee.

Commissioner Spane requested and received confirmation from Chairman Bersin that the Airport Authority was not expecting the District to provide any financial support at this time.

Commissioner Cushman made a motion, seconded by Commissioner Valderrama, to receive the report and 1) Direct staff at the Port District to discuss the most efficient way for the Port District to participate in the multi-agency planning process and determine how it can have direct representation on the Executive Regional Steering Committee and the Executive Staff Team that is being formed; and 2) Direct staff from the Airport Authority and the Port District to bring back, by June 30, 2008, recommendations regarding joint planning opportunities around the San Diego International Airport including Port/Airport staff facility needs and parking opportunities.

Commissioner Black explained that while she supported the first part of the motion, she had concerns regarding the second part of the motion. She explained that she supported a fair agreement with strong language that would provide for the needs of future generations.

RECOMMENDATION: For discussion and direction to staff

### **Board of Port Commissioners**

**On motion of Commissioner Cushman, seconded by Commissioner Valderrama, the Board approved to receive the report and 1) Direct staff at the Port District to discuss the most efficient way for the Port District to participate in the multi-agency planning process and determine how it can have direct representation on the Executive Regional Steering Committee and the Executive Staff Team that is being formed; and 2) Direct staff from the Airport Authority and the Port District to bring back by June 30, 2008, recommendations regarding joint planning opportunities around the San Diego International Airport including Port/Airport staff facility need and parking opportunities, by the following vote: Yeas-Bixler, Black, Cushman, Rios, Spane, Valderrama; Nays-None; Excused-Najera; Absent-None; Abstained-None.**

### **Airport Authority Board**

**ACTION: Moved by Board Member Watkins and seconded by Board Member Panknin to receive the report and 1) direct staff at the Port of San Diego and the Airport Authority to discuss the most efficient way for the Port of San Diego to participate in the multi-agency planning process and determine how it can have direct representation on the Executive Regional Steering Committee and the Executive Staff Team that is being formed; and 2) direct staff from the Airport Authority and the Port of San Diego to bring back by June 30, 2008 recommendations regarding joint planning opportunities around SDIA including Port/Airport staff facility needs and parking opportunities. Motion carried by the following vote: Yes-Bersin, Boland, Desmond, Finnila, Miller, Panknin, Watkins, Zettel; No-None; Absent-Young. (WEIGHTED VOTE POINTS: YES=87; NO=0; ABSENT=13)**

**PUBLIC COMMENT:**

KATHRYN RHODES, SAN DIEGO, spoke regarding the Downtown Special Studies Zones in regards to earthquake fault investigations in the area as required by law.

**ADJOURNMENT:**

There were no additional items on the agenda whereupon the joint meeting was adjourned at 11:00 a.m.

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Secretary, Board of Port Commissioners  
San Diego Unified Port District

ATTEST:

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Clerk of the San Diego Unified Port District